



# Nathan Stooke

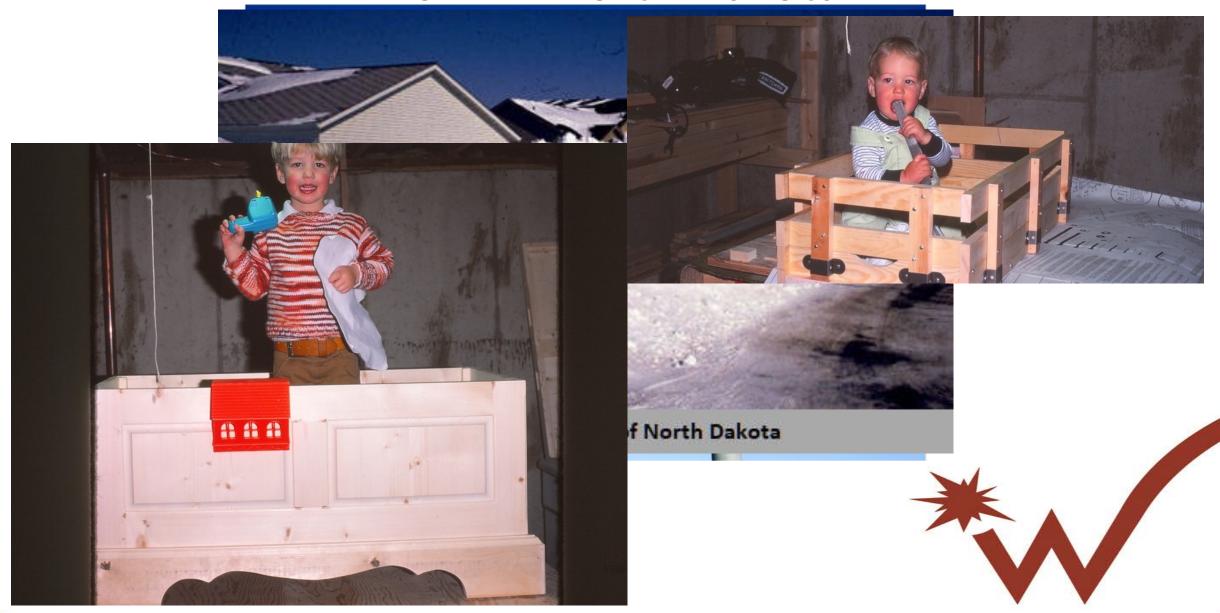
CEO of Wisper ISP
But how did I get here?

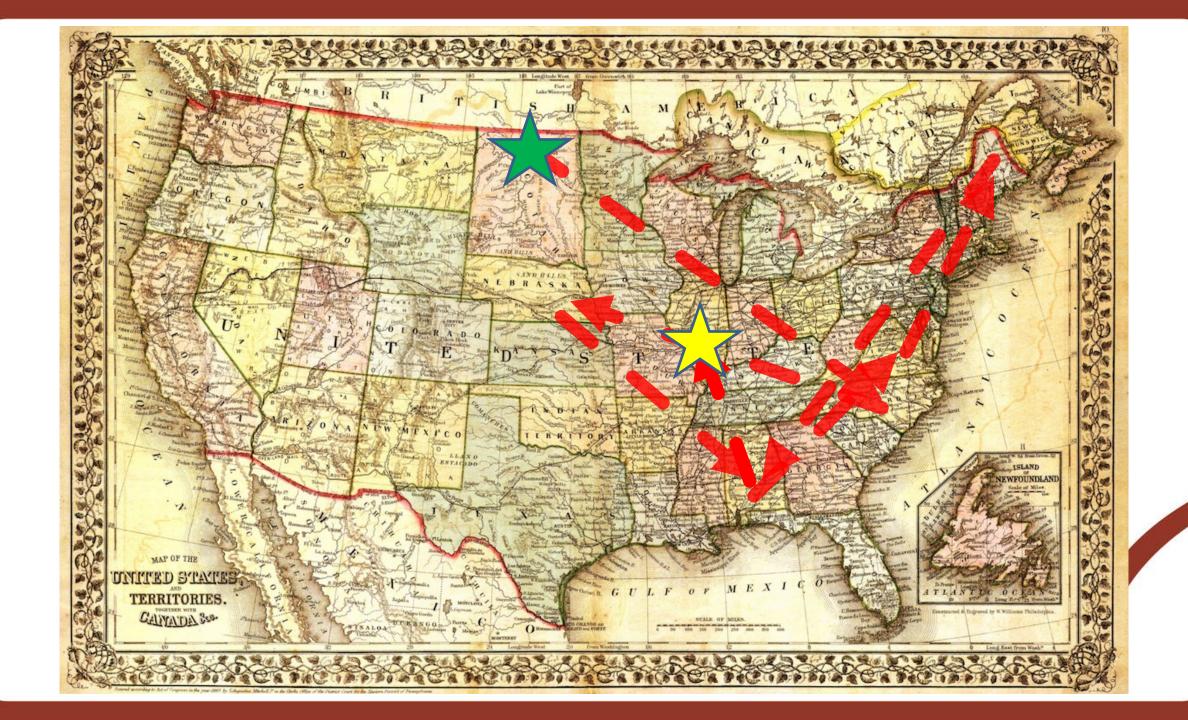


# May 28, 1976



# Born In North Dakota

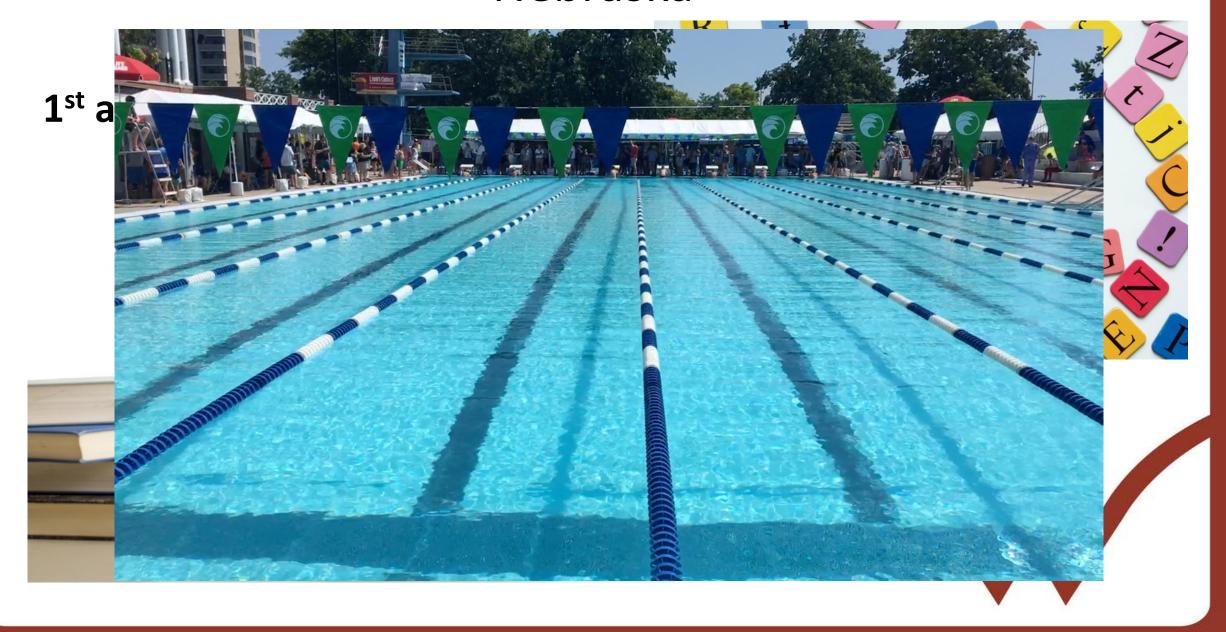




# Legos are cool



# Nebraska



# Shows I Liked Growing Up



# Virginia

4<sup>Th</sup> – 6<sup>th</sup> grade

Read at a 6<sup>th</sup> grad

Spell at a 3<sup>rd</sup> grad

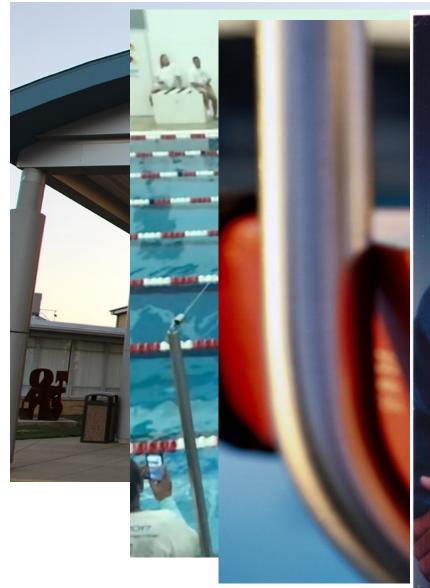




## Movies I Like



O'Fallon



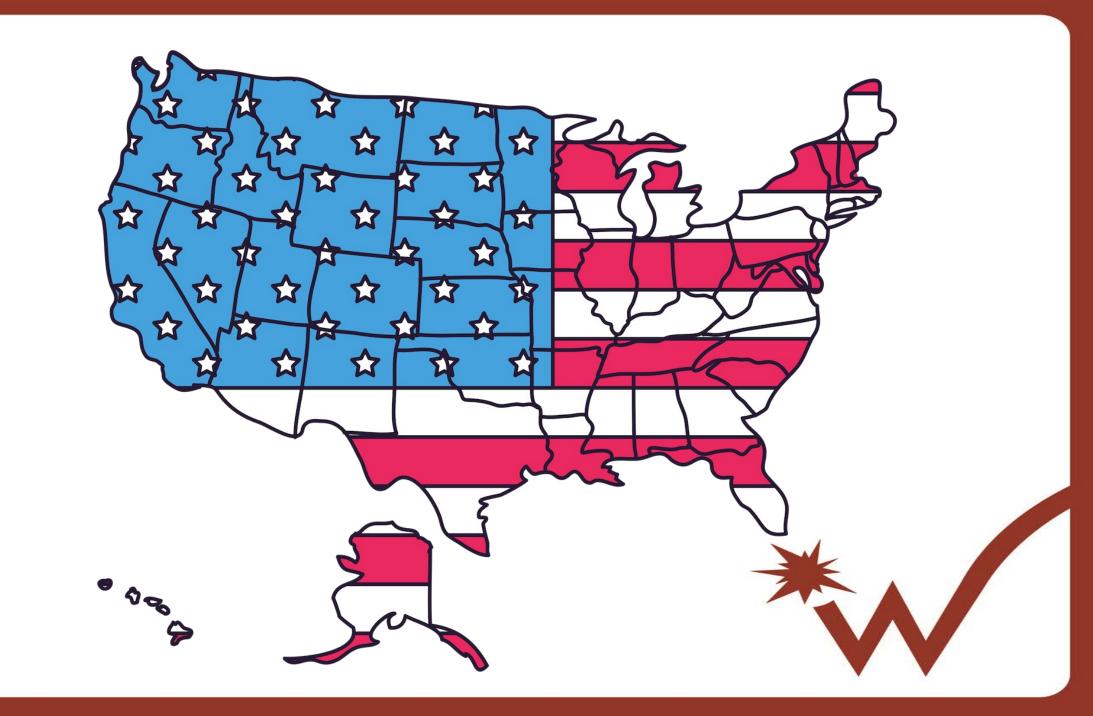




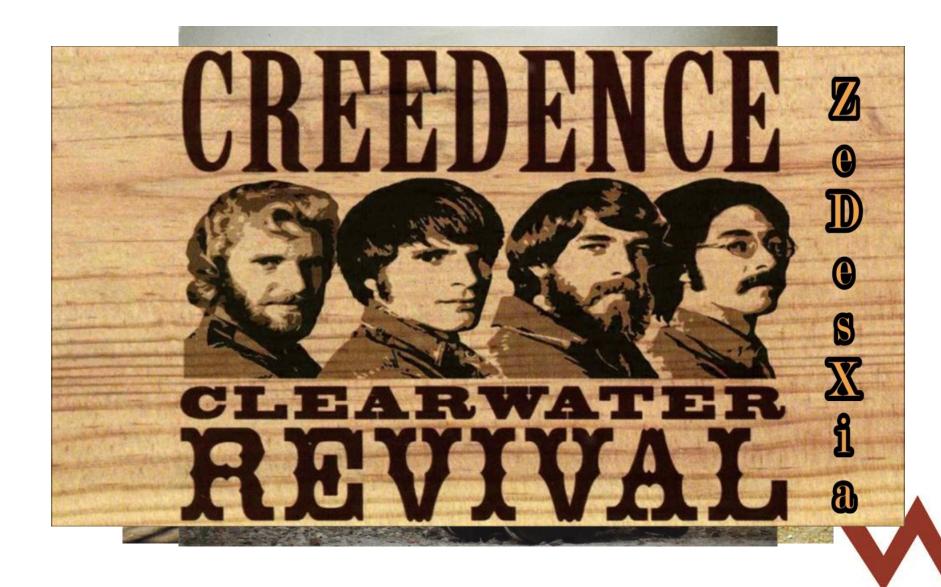




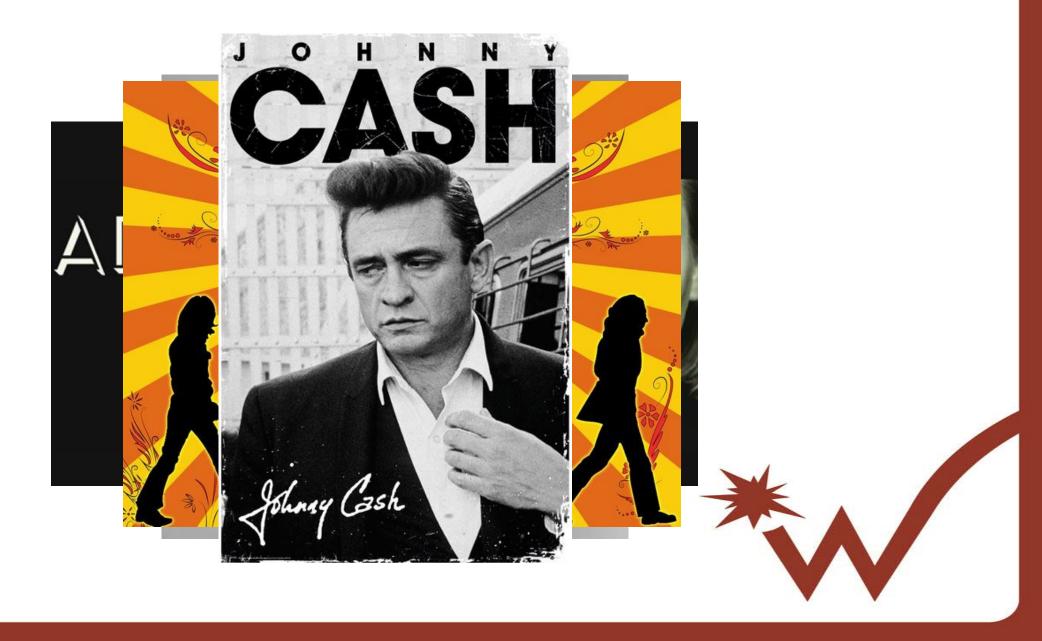




# Music I Like



# Music I Like



# Sports







# Wisper was started to...



Provide Internet Service to those that could not get it.



### From the beginning...

- \* I wanted to create an industry
- \* I wanted to have lots of employees
- \* I wanted to have lots of customers
- \* I was in it for the long haul





**\*** 2003 - 2010

> 802.11b ~5mb

➤ Motorola Canopy ~7mb

➤ 1 Tower (Fairview)













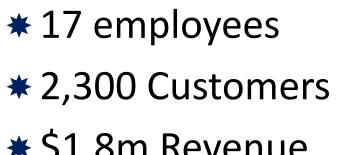
#### \* Papadocs Acquisition

- Added 1,400 customers
- Moved out of my garage

















How a Group of Hackers, Geniuses, and Geeks Created the Digital



RY OF TURNING

GINO WICKMAN MIKE PATON

#1 NEW YORK TIMES BESTSELLER

#### **AMERIC**

entifically Proven to erse Disease

THE AUTOBIOGRAPHY O

"Jaw-dropping. Undeniably riveting." -Chicago Sun-Times

A MEMOIR BY THE CREATOR OF NIKE

NEW YORK TIMES BESTSELLER

RS IN "HEALTHY" FOODS ASE AND WEIGHT GAIN



Gundry, MD TOPHER SOLIMENE

READ BY THE AUTHOR

Read by the Author

The 3 BIG QUESTIONS Frantic Family

A LEADERSHIP FABLE ..

about restoring sanity to the most important organization in your life



PATRICK LENCIONI

AUTHOR OF THE NEW YORK TIMES BEST-SELLER THE FIVE DYSFUNCTIONS OF A TEAM

READ BY DAN WOREN

AN UNABRIDGED PRODUCTION

the INNO

Walter Isaacso

READ BY TONY PASQUALINI

A SIMPLE STORY ABOUT THE TRUE ESSENCE OF

LEADERSHIP

JAMES C. HUNTER

AN UNABRIDGED PRODUCTION

GET A GRIP ON YOUR

MATTHEW KELLY With a Foreword by Patrick Lencioni

MICHAEL GREGER, MD

FOUNDER OF NUTRITIONFACTS.ORG with GENE STONE

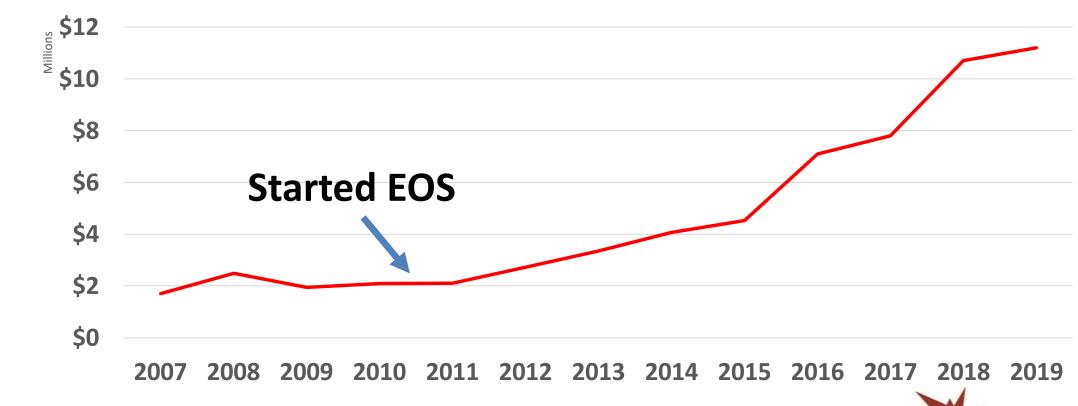
FEATURING DR. GREGER'S DAILY DOZEN:

GINO WICKM

WHAT TO EAT TO ADD YEARS TO YOUR LIFE

#### Does EOS Work?

#### **Annual Revenue**







#### **★** First Loan

- Acquired Hibeam
  - OFallon, Mo
  - Principia, IL
  - Marion, IL



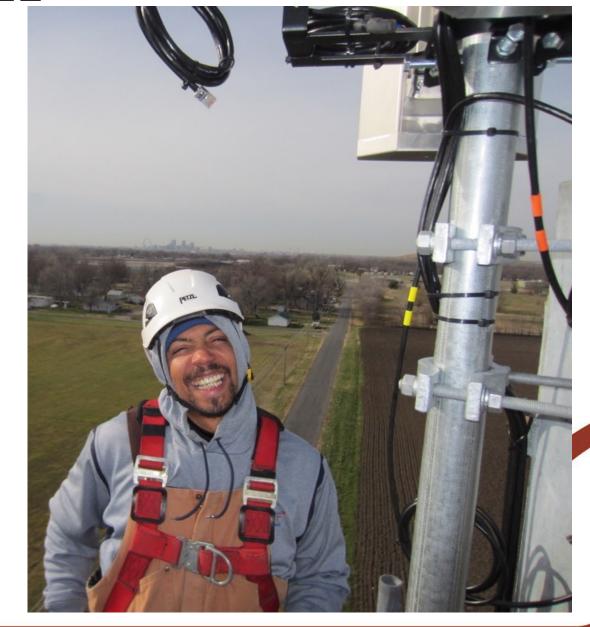












- \* Second Loan
- \* MVN



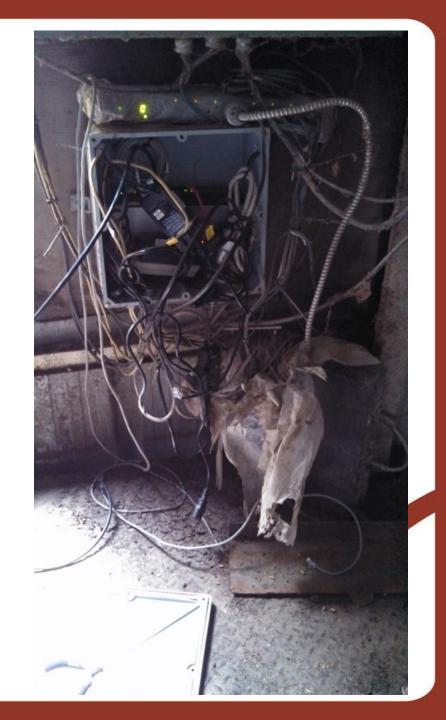


















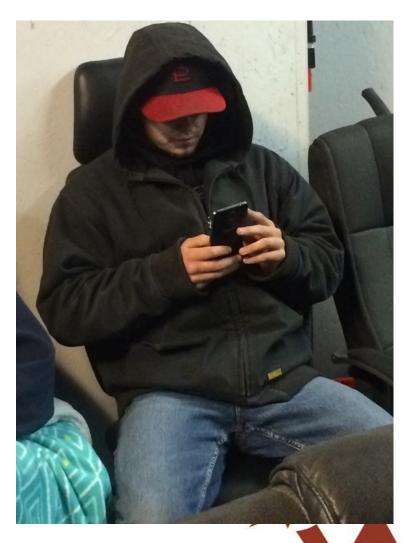
**Before** 







Bank Robber from the News



Bank Robber from Wisper?



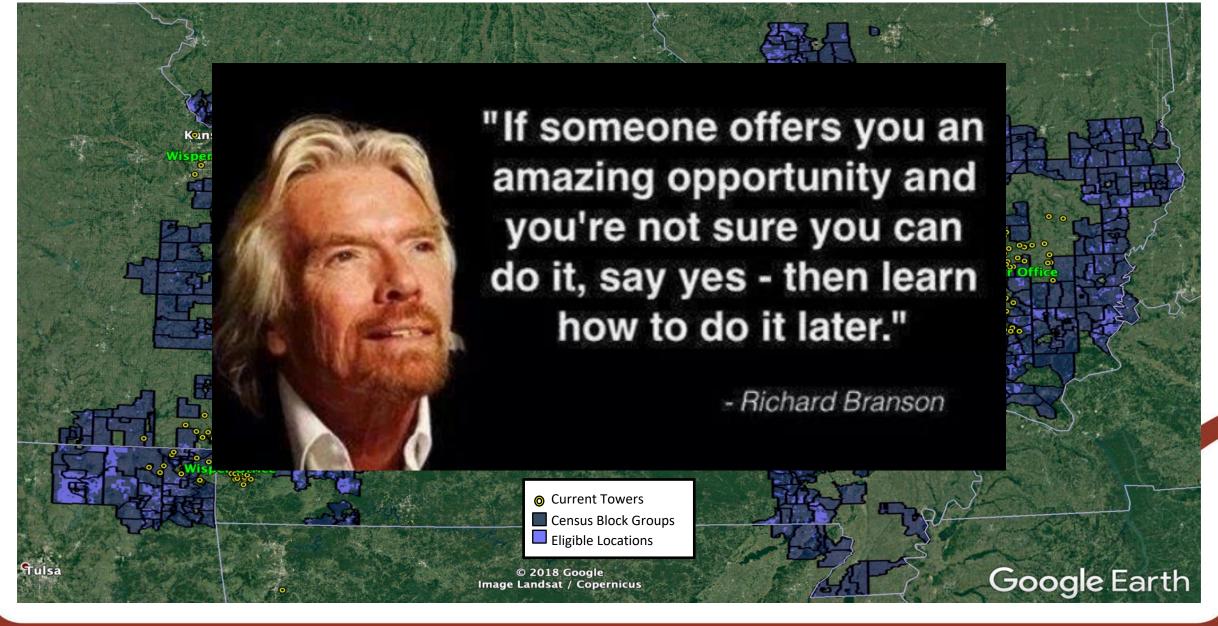


- \* 78 Employees
- \* 15,000 customers
- \* 500 towers

- \* \$11m in revenue
- \* 4 offices



#### Connect America Fund - 2018



- **★** 79 Employees
- **\*** 17,500 customers
- **★** 700 towers

- \* \$14m in revenue
- \* 4 offices



#### 2021-2022

#### **★** During COVID

- > 79 employees to 212+
- > 4 States to 6
- > \$2m annual CAPEX budget to \$36m annual
- > Leadership, Management turnover



### May 28, 1976



### nstooke@wisperisp.com





## Nathan Stooke

CEO of Wisper ISP
And that's how I got here.

# You Define

# Success





**\*** 2003 - 2010

- > 802.11b ~5mb
- ➤ Motorola Canopy ~7mb
- ➤ 1 Tower (Fairview)

















**Before** 



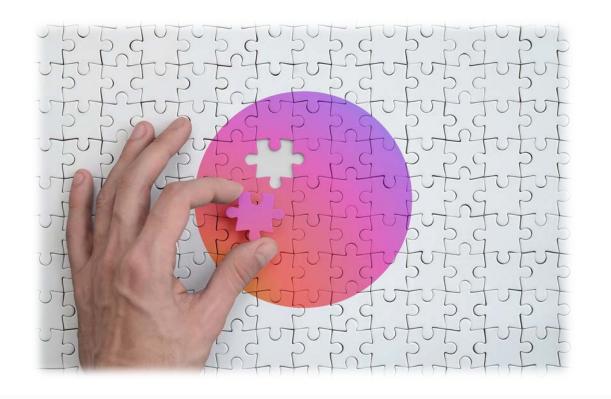






#### The WISP Business

- \*Technology is great, but only one piece of the puzzle
- \*New Technology comes along
- \*What moves are you making when are you making them

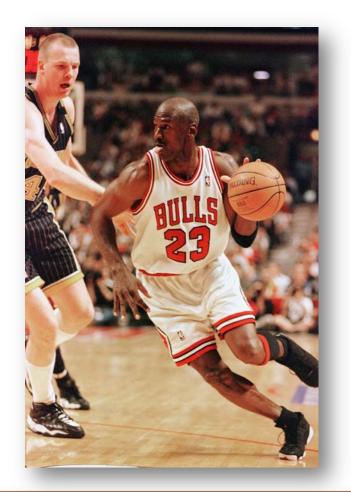




#### **The WISP Business**

\*You are in the business of running a business not a

**WISP** 





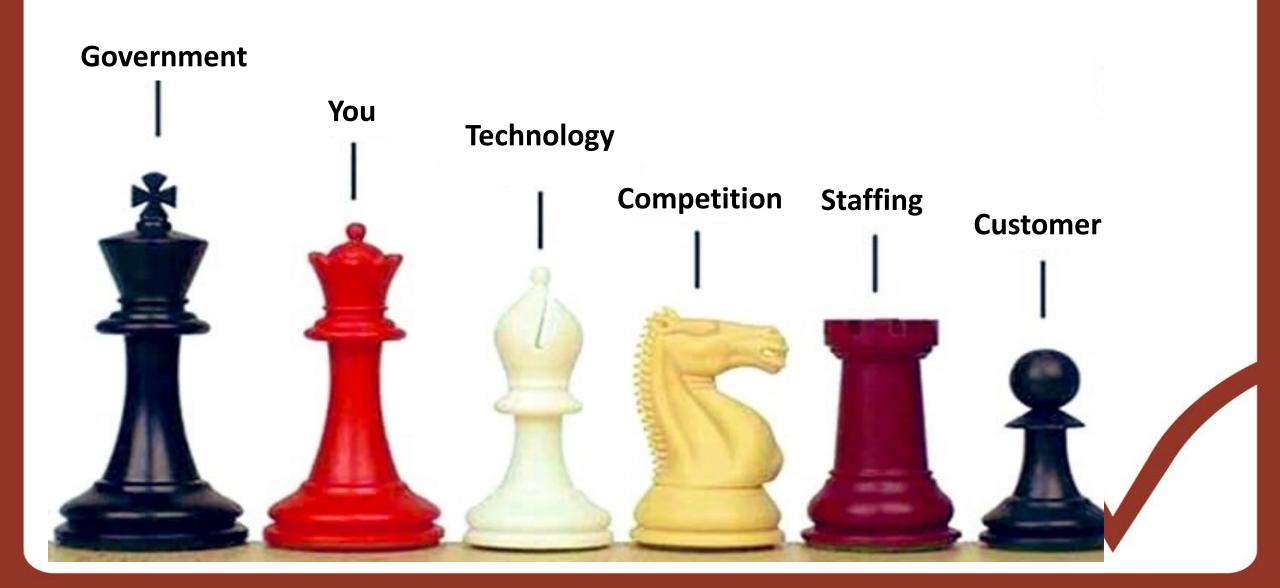




#### **Chess Not Checkers**

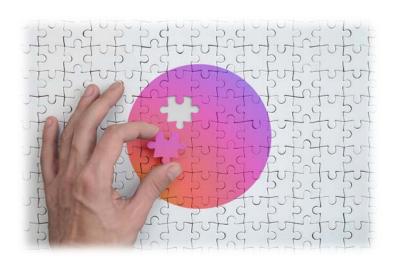


#### **Chess Not Checkers**



#### **The WISP Business**

- \*Technology is great, but only one piece of the puzzle
- \*You are in the business of running a business not a WISP
- \*Your Leadership is the most important







#### What is leadership?

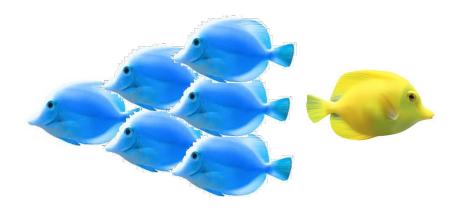
**Focus Passion Accountability** Wonkiness **Decisiveness** Restlessness Persistence Communication Integrity Transparency Inspiration **Empowerment Patience** Insightfulness Open-mindedness Generosity Confidence **Authenticity Stoicism** Personableness **Innovation Positivity** 

#### What is leadership?

```
Focus
                             Passion
         Accountability
                       Wonkiness
        Decisiveness
                                    Restlessness
 Persistence
                    Dommunication
                              Integrity
     Transparency
                   Inspiration
                                Empowerment
Patience
                    Open-mindedness
                                Generosity
              Confidence
Authenticity
             Stoicism
                      Personableness
  Innovation
            Positivity
```

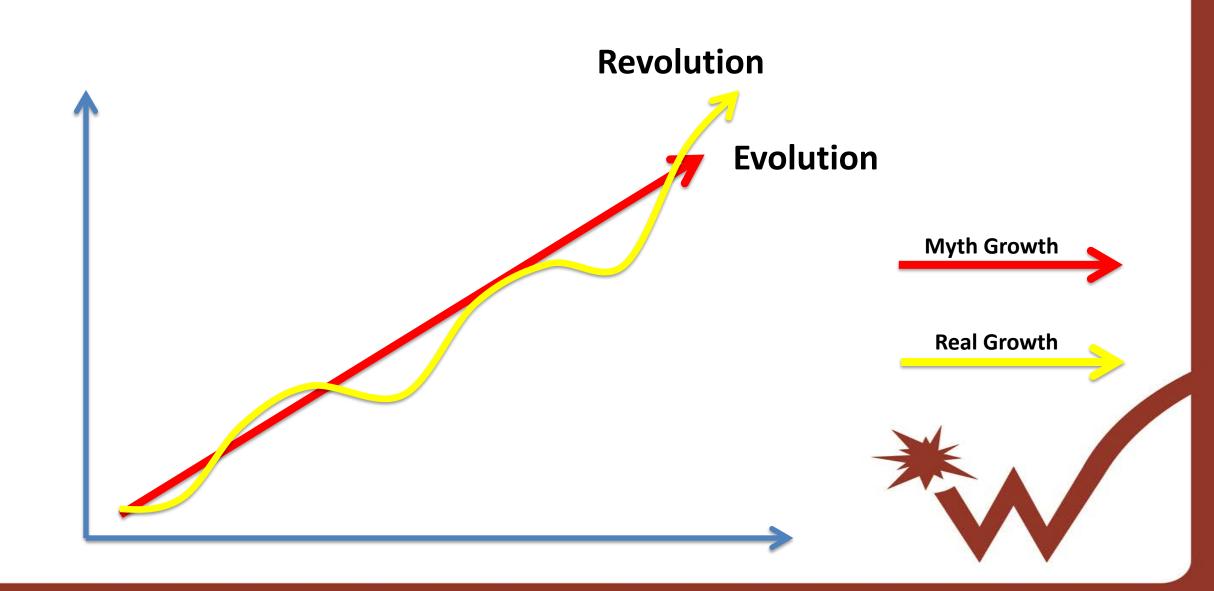
#### Leadership Is A Choice

- \* Everyday
- **★** Every situation (Big or Small)
- \* When no one is looking
- \* When everyone is going another direction





#### **Growth Fallacy**



#### Hitting The Ceiling

- \* Inevitable
- \* 3 Levels
  - > Individual
  - Department
  - Company



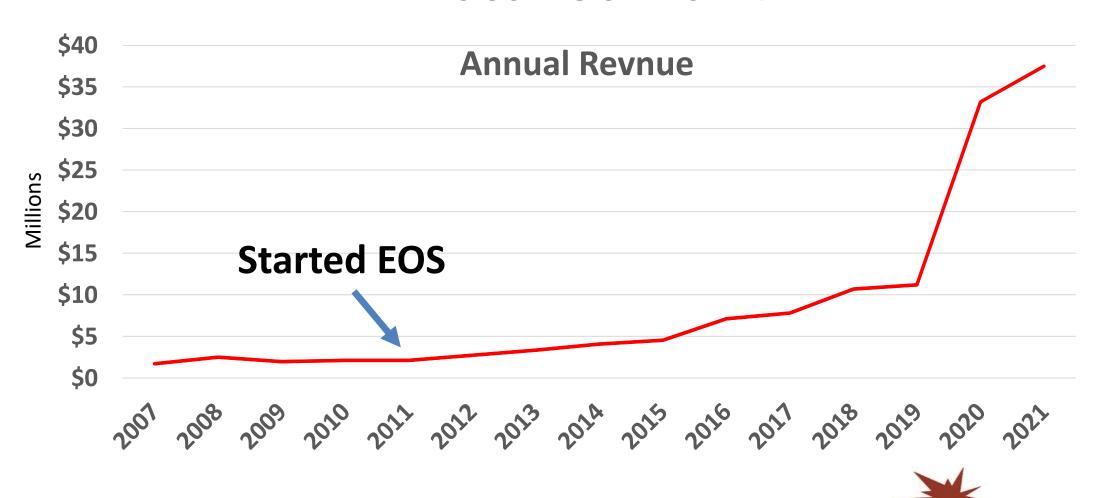






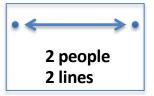


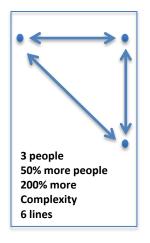
#### Does EOS Work?

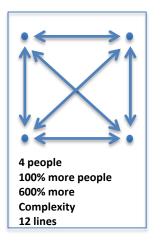


#### \* Simplify

➤ Is it as simple as possible?

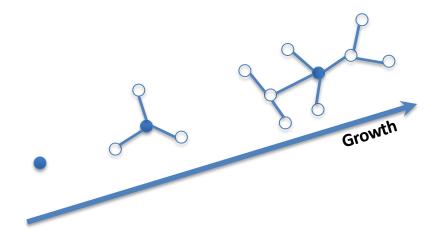








- \* Delegate
  - > Can they do it 80% as well as you
  - > Can you train them to do it better





- ★ Predict/Plan
  - ➤ Long term beyond 90 days
  - Short term within 90 days (daily stuff)





- \* Systemize
  - ➤ The Wisper Way
  - > Document 20% to get 80% of the results
  - Create consistency





#### \* Structure

- > 10,000 foot view
- > Get the right people in the right seats









# Five Leadership Abilities

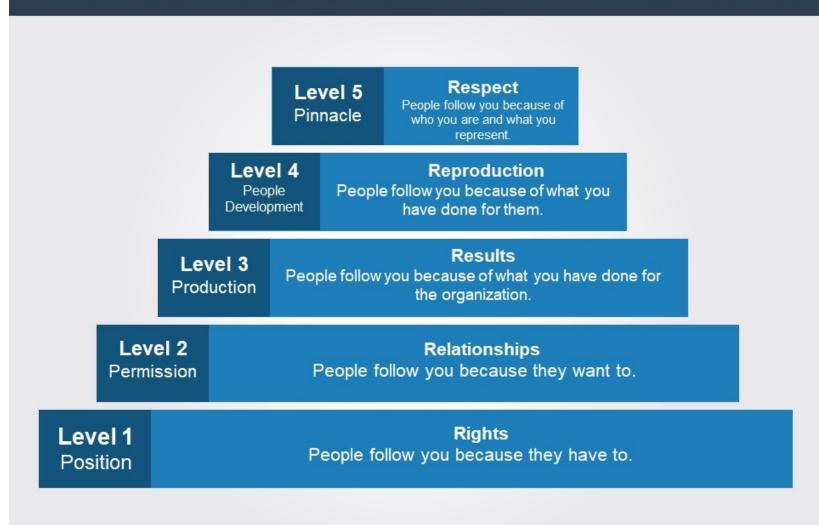




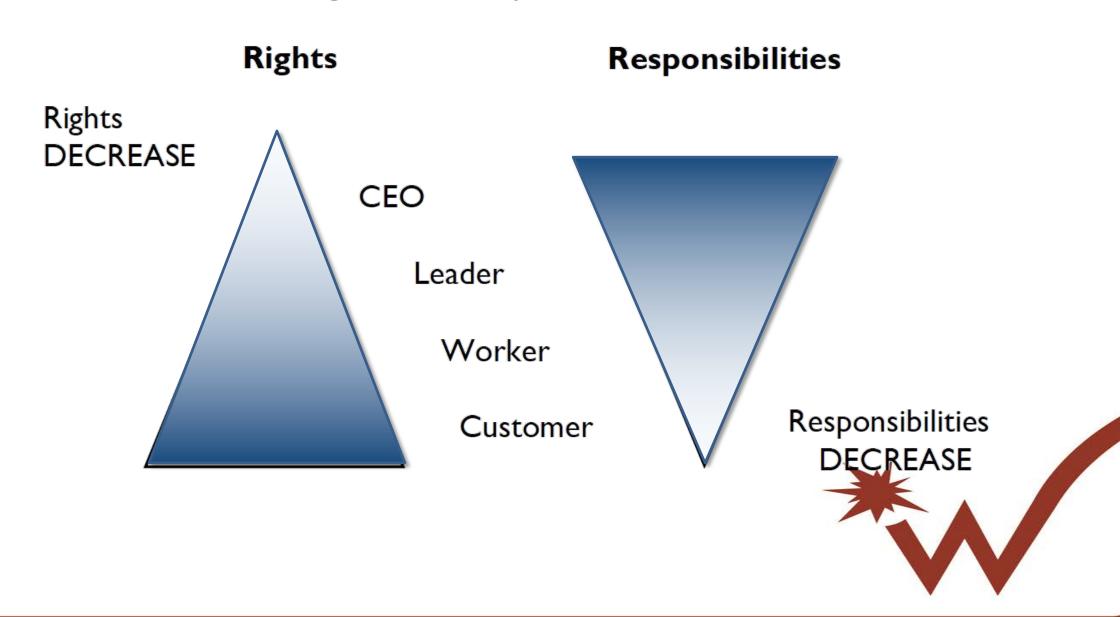
# 5 Levels Of Leadership

5 Levels of Leadership by John C. Maxwell





# Rights/Responsibilities



### The WISP Business

\*Technology is great, but only one piece of the puzzle

\*You are in the business of running a business not a WISP

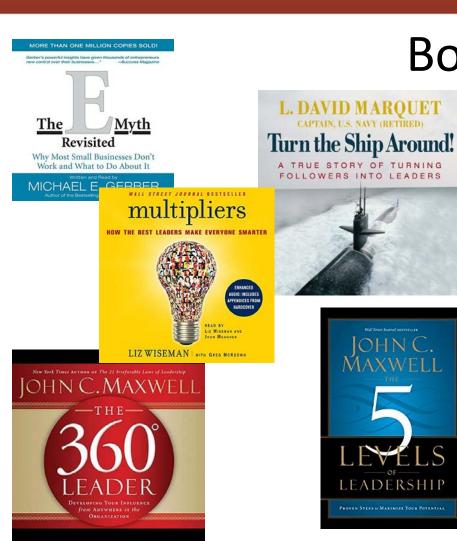
**\***Leadership is the most important



# My Goal...

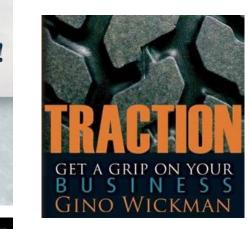
Is to create a company so loved by its customers and employees that it does not matter what the competition does.

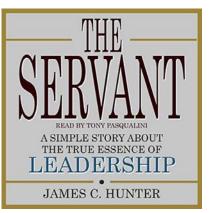


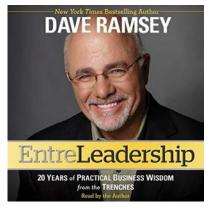


#### **Books**

LEADERSHIP













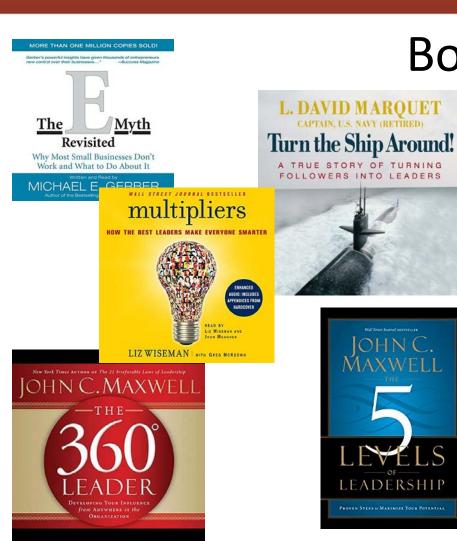
### Ask Me Anything

\* Is that the same red shirt you wore yesterday?

★ Do you wear a red shirt every day?

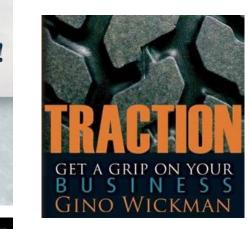
\* What is your favorite color?

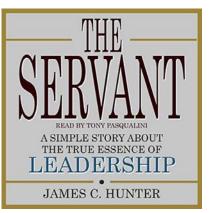


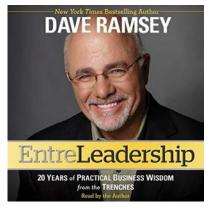


#### **Books**

LEADERSHIP













# Speed Dating Anyone?

- \* Name?
- ★ Where you are from?
- \* Last Book You Read

**★** Discussion Question



# Speed Dating – Round 1

- \* Name?
- \* Where you are from?
- \* Answer Quick Question

\* Are you spending enough time on your business? If not what is your next step?



# Speed Dating – Round 2

- \* Name?
- \* Where you are from?
- \* What would be your superpower?

\* What is the largest business challenge you are facing?



# Speed Dating – Round 3

- \* Name?
- \* Where you are from?
- ★ What is your favorite food?

\* What is something your company does really well? (It can not be customer service)

